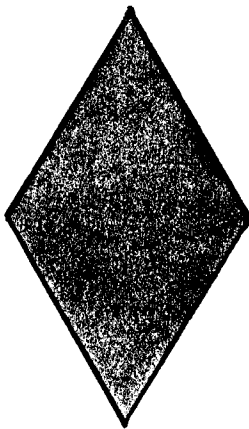


# KEYSTONE ORIOLE (BRAVO)

USARV  
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## RED DEVILS

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OCT 19 1971

1<sup>ST</sup> BRIGADE

5<sup>TH</sup> INFANTRY DIVISION (M)

AFTER ACTION REPORT

ANNEX H (Engineer) to 1st Brigade, 5th Infantry Division (Mech) After Action Report KEYSTONE ORIOLE (BRAVO)

(14) XXIV Corps Msg 130415Z Jul 71 (C): specified critical items to be removed from facilities prior to transfer to RVNAF.

(15) 14 July 71: Joint Coordination Meeting held at HQ, 1/5 Mech, principally between LTC Carr, G-3 101st, and MAJ Barker, S-3, 1/5 Mech, to discuss external security transfer, QTCB. A contingency plan for the phased shrinking of the perimeter was drawn up based on individual unit redeployment dates and the fact that Camp Roberts would become vacant significantly earlier than the rest of QTCB.

(16) 101st Abn Div (Ambl) Msg 190430Z Jul 71 (C): notified 101st units that Butler building were available for relocation from QTCB to Camp Eagle, Camp Evans, and Phu Bai.

(17) 27 Jul 71: received power requirement for ARVN portion, QTFOB. It was not specific enough, and was returned for resubmission.

(18) 1/5 Mech Msg 290930Z Jul 71 (C): amended original list in Item 2 above of facilities to transferred to reflect US retention of portions of QTCB.

(19) CG I Corps and MR-1 Msg 9013 dtd 30 Jul 71: stated 1st ARVN Inf Div should accept all of QTCB.

(20) XXIV Corps Msg 311413Z Jul 71 (C): referred to Item 19 above; directed 101st Abn Div (Ambl) to initiate planning for execution of transfer of all of QTCB to ARVN; recommended coordination with ARVN for internal security, QTCB.

(21) 2 Aug 71: Joint Coordination Meeting among G-4, 1st ARVN Div, Installation Engineer, QTCB, and Installation Coordinator, QTCB held at HQ, 1/5 Mech. This meeting emphasized the urgency of submission of a validated power requirement for those portions of QTCB to be transferred to ARVN, to ensure transfer of generators with the property.

(22) 4 Aug 71: Joint Coordination Meeting among interested parties from XXIV Corps, 101st Abn Div (Ambl), Da Nang Support Command, 1st ARVN Div, IALC, and 1/5 Mech was held at HQ, 1/5 Mech. Following points were discussed/settled:

(a) ARVN would assume the western half of the QTCB perimeter on 11 August 71 as they accepted Camp Roberts and ASP 101.

(b) The urgency of submission of validate power requirements for all areas to be transferred to ARVN was reiterated.

(c) The phased transfer of southern QTCB was agreed upon.

ANNEX H (Engineer) to 1st Brigade, 5th Infantry Division (Mech) After  
Action Report KEYSTONE ORIOLE (BRAVO)

(d) It was agreed that IALC would assume responsibility for  
ASP 101 on 11 August 71.

(e) The ARVN/US boundary on QTFOB was adjusted to include the  
64th Fin Det, the Pizza Bakery, the Fire Department, the Education Center,  
and the Trailer Transfer Point.

(23) 101st Abn Div Msg 080400Z Aug 71 (S): was Property Transfer  
Plan (RCS: MACDC-14) for QTCB.

d. Transfer, Dong Ha Combat Base:

(1) XXIV Corps Msg 140510Z Oct 70 (C): requested preparation of  
MACDC-13 for Quang Tri and Dong Ha Combat Bases.

(2) 1/5 Mech Msg 071045Z Nov 70 (C): was a Proposed Property Transfer  
Report (RCS: MACDC-13) for DHCB.

(3) COMUSMACV Msg 100449Z March 71 (C): granted conceptual approval  
to transfer DHCB.

(4) 12 Jun 71: updated plot plan, DHCB by ground survey conducted  
jointly with PA&E Real Estate.

(5) CG I Corps Msg No. 6 118/TM4/DC (U) (no date): stated ARVN  
agreement to accept DHCB.

(6) I Corps and MR-1 ltr, 10 Jun 71 (U): requested transfer of DH  
airfield to IALC.

(7) XXIV Corps Msg 190940Z Jun 71 (C): directed initiation of  
negotiations with 1st ARVN Div and IALC.

(8) XXIV Corps Msg 230935Z Jun 71 (C): requested USARV approval to  
transfer DH airfield to IALC.

(9) 24 Jun 71: meeting at Quang Tri with MAJ Clifton, USAECIV Real  
Estate, with USARV Redeployment Assistance Team. MAJ Clifton stated that  
no additional submission of a Proposed Property Transfer Report (RCS: MACDC-  
13) for DHCB was required, in light of the earlier one submitted (See  
Item 2).

(10) 1/5 Mech Msg 060430Z Jul 71 (S): was a Proposed Property Transfer  
Plan (RCS: MACDC-14) and update of the listing of facilities to be trans-  
ferred in Item 2 above. This MACDC-14 proposal, on the basis of information  
in Item 5 above, called for the transfer of DHCB to 1st ARVN though not for  
occupancy. Unit phasing dates cited in this message were coordinated with  
101st Abn Div G-3 and G-4.

ANNEX H (Engineer) to 1st Brigade, 5th Infantry Division (Mech) After Action Report KEYSTONE ORIOLE (BRAVO)

(11) PSA QTR Msg 070830Z Jul 71 (C): stated interest in acquiring buildings and materials from DHCB for civic action projects.

(12) CG I Corps and MR-1 ltr, 9 Jul 71 (C): stated ARVN had no interest in DHCB.

(13) XXIV Corps Msg 110356Z Jul 71 (C): stated CG, I Corps would not accept DHCB, and directed the Northern District Engineer to tabulate a list of economically recoverable items, and the time required to recover them from DHCB.

(14) XXIV Corps Msg 120150Z Jul 71 (C): approved plan to keep 8-4 Arty at DHCBW until 31 Aug 71.

(15) XXIV Corps Msg 130415Z Jul 71 (C): specified critical items to be removed from facilities prior to transfer to RVNAF.

(16) XXIV Corps Msg 140950Z Jul 71 (C): authorized CG 1/5 Mech to plan and execute abandonment, DHCBW, subject to approval of 1/5's Plan for Abandonment; specified records to be kept of the abandonment.

(17) 16 Jul 71: Brigade Engineer, 1/5 Mech notified advisors at 1st ARVN Div (Fwd) of US intention to abandon DHCB, and offered them all perimeter bunker materials at DHCBW, to aid 1st ARVN's construction of a new bunker line across the western edge of the ARVN portion of DHCB (DHCBE).

(18) 1/5 Mech S-5 offered all buildings on DHCBW to the Quang Tri Province Chief for material salvage for public and Civic Action projects.

(19) 1/5 Mech Msg 211032Z Jul 71 (S) (Retrans 250800 Jul 71 (S)): was 1/5 Mech Plan for Abandonment, DHCB.

(20) 23 Jul 71: Quang Tri Province elements were permitted to strip the G/65 area at DHCBW per authority granted in telcon 231100H Jul 71 with G-4, XXIV Corps (area not on real property records).

(21) XXIV Corps Msg 230821Z Jul 71 (S): directed hold on 1/5 Mech Plan for Abandonment, DHCB (See Item 19 above); directed CG, 101st Abn Div (Ambl) to develop contingency plan to secure Quang Tri and Dong Ha Combat Bases: directed CG, 101st Abn Div (Ambl), as Sub-zone Coordinator (effective 111200H Jul 71), to provide MACDC property transfer report series for above bases.

(22) XXIV Corps Msg 231032Z Jul 71 (S): was retrans for info of McCaffrey Sends to XXIV Corps stating USARV did not have authority to abandon DHCB, and to hold.

ANNEX H (Engineer) to 1st Brigade, 5th Infantry Division (Mech) After  
Action Report KEYSTONE ORIOLE (BRAVO)

(23) 24 Jul 71: 1st ARVN Div (Fwd) submitted formal, advisor-validated  
request for MP/CAT, A/1-44 areas, DHCB, for use in repair of ARVN barracks  
and family camps.

(24) MACV Msg 250807Z Jul 71 (S): stated RVNAF did want DHCEW.

(25) 25 Jul 71: ARVN personnel discovered engaged in wholesale strip-  
ping operations in the A/1-44 area, DHCB. Reported to XXIV Corps by 1/5  
Mech Msg 300400Z Jul 71 (C).

(26) 26 Jul 71: Joint Coordination Meeting at HQ, 1st ARVN Div  
(Fwd): discussed and prescribed allied internal security measures neces-  
sary at DHCB until receipt of approval for abandonment.

(27) XXIV Corps Msg 270715Z Jul 71 (C): stated GVN does desire  
to accept DHCEW, and IALC will be directed to sign for remaining real  
property at DHCEW; directed cessation of abandonment operations.

(28) COMUSMACV Msg 300226Z Jul 71 (C): stated GVN would not accept  
DHCEW; granted authority to commence recovery actions on economically  
recoverable items, DHCEW.

(29) USARV Msg 020812Z Aug 71 (C): stated intention to donate/  
abandon DHCEW, except the airfield, which would be transferred to GVN  
Director of Air Bases.

(30) MACV Msg 050924 Aug 71 (S): granted conceptual approval for  
donation/abandonment of remaining portions DHCEW.

(31) XXIV Corps Msg 060840Z Aug 71 (C): granted conceptual approval  
for the abandonment plan (See Item 19), DHCEW; requested new phasing dates  
from 101st Abn Div (Ambl); authorized 101st Abn Div (Ambl) dircon with  
IALC for transfer of the airfield.

ANNEX I (Aviation) to 1st Bde, 5th Inf Div (M) After Action Report  
KEYSTONE ORIOLE (BRAVO)

1. GENERAL: Planning and conduct of standdown of the Aviation Section were governed by the 34th General Support KEYSTONE SOP and the requirement to continue Army Aviation support well into the standdown.

2. REDEPLOYMENT CONCEPTS: In order to facilitate continued support the standdown operation was divided into three areas:

- (1) Turn-in of aircraft and aviation related items.
- (2) Turn-in of regular supplies and real estate.
- (3) Continued support function.

3. DISCUSSION:

a. Turn-in of aircraft and aviation related items was the responsibility of the maintenance officer. All equipment not being utilized was turned-in prior to the standdown date. Beginning on the standdown date, aircraft were retired for turn-in on a regular basis. Tool sets were inventoried and equipment not essential for maintenance was cleared and prepared for turn-in.

b. Turn-in of regular supplies and real estate was the responsibility of the supply officer. He primarily responded to requirements from HHC supply. The personnel were released, buildings were cleaned and turned over to the Roll-up Force for occupancy.

c. Continued support was under the direction of the operations officer. Primary missions included support of the CG, daily UH-1H courier to Da Nang, convoy cover, administrative trips to Tan My, Camp Eagle and Hue. The last courier flight was conducted on 11 August. Support during the final week was provided by the 101st Abn Div. The CG's helicopter was laterally transferred to D Troop, 3/5 Cavalry, and utilized until 16 August when it was turned-in to D Troop. Support for the Commanding General during the last three days was provided by XXIV Corps.

4. PROBLEMS, LESSONS LEARNED AND RECOMMENDATIONS:

a. Aircraft availability - Aircraft were programmed for turn-in based upon their general condition. This presented a problem on available time remaining toward the end of the standdown period.

b. Recommend that aircraft be scheduled for turn-in based on time remaining until periodic inspections.

5. CHRONOLOGY OF EVENTS:

14 May 71	Initial planning input.
08 Jul 71	Received 34th GP SOP.

- 15 Jul 71      Established initial coordination with 142d Trans Co on  
turn-ins.
- 1 Aug 71      Retired first aircraft for turn-in.
- 11 Aug 71      Received turn-in credit for final aircraft, organizational  
tool sets, and armament. Aviation support requests filled  
at 101st Abn Div.
- 13 Aug 71      Turned-over all real estate.
- 16 Aug 71      Turned-in Commanding General's helicopter.
- 19 Aug 71      Commanding General's crew and aviation roll-up force mem-  
bers cleared the Brigade.

ANNEX J (Roll-up Force) to 1st Brigade, 5th Infantry Division (Mech)  
After Action Report KEYSTONE ORIOLE (BRAVO)

1. GENERAL: Due to the remoteness of Quang Tri, it was envisioned that a sizeable Roll-up Force (RUF) would be required to coordinate the final closeout of the Brigade and complete administrative matters. The original manning table is shown at Appendix 1.

2. CONCEPT OF OPERATION:

a. The RUF would be organized along functional lines with primary emphasis in S1/S4 functions.

b. The RUF would become operational as the primary staff sections were attrited and ceased operation.

3. DISCUSSION:

a. The initial RUF organization included a large AG personnel section and a finance section, however, with the relocation of the personnel processing operation to Da Nang on 9 August, the AG portion of the RUF was reduced to one officer and four enlisted men and the finance section eliminated completely. Finance processing was accelerated during the period 29 July - 10 August; personnel of the Brigade were cleared by the Brigade Finance Office prior to 13 August and, therefore the finance section was not required on the Roll-up Force.

b. Upon relocation of the Commanding General to Da Nang on 13 August, the RUF assumed responsibility for close-out at QTCB. By 15 August, equipment turn-in had been completed and there were five unit property books remaining to be audited and turned-in to USARV. In addition, there were three funds remaining to have audits completed.

c. With the final clearance of the Headquarters Company area 16 August, and the close-out of the Brigade S4 Section on 17 August, the RUF constituted the last element of the Brigade.

d. Subsequent to 13 August, the primary functions of the RUF were:

(1) Establish offices at Quang Tri Airfield in "D" Troop 3/5 Cav area and move personnel to new area.

(2) Audit five property books.

(3) Audit three non-appropriated funds.

(4) Complete facilities clearance inspections at QTCB.

(5) Complete security debrief records and rosters.

(6) Coordinate air transportation for final elements of the Brigade.

(7) Prepare the Brigade After Action Report.



ANNEX J (Roll-up Force) to 1st Brigade, 5th Infantry Division (Mech)  
After Action Report KEYSTONE ORIOLE (BRAVO)

e. As the tasks enumerated in par 3.e. above were completed, personnel associated with the task were released to proceed to their next duty station. By 1 Sep (11 days after "X" day) strength of the Roll-up Force was down to 14. Final clearance of the Quang Tri Open Mess (QTOMS) fund, the Assistance In Kind (AIK) fund, and final compilation and editing of the After Action Report were the tasks which took longest to complete. Accordingly, the last elements of the RUF to depart were: clerks/drivers; S-1, XO, CO, AG WO in that order.

4. PROBLEMS, LESSONS LEARNED AND RECOMMENDATIONS:

a. Roll-up Force activation.

(1) Problem. Personnel assigned to the Roll-up Force were not released from assigned duties early enough to allow organization and functioning of the Roll-up Force prior to complete attrition of the brigade staff. As a result, there were two days during which there was neither a viable brigade staff nor an operational Roll-up Force.

(2) Lessons Learned. The concept of operation stated in paragraph 2.b. above proved to be invalid. The Roll-up Force should be completely organized and operational about 2 weeks prior to the last day of unit standdown (in this case about 5 August). Once functional, the RUF should formally assume the brigade staff functions and the brigade staff allowed to standdown in an orderly manner.

(3) Recommendation. That the Roll-up Force be completely organized and operational and assume the functions of the brigade staff at least two weeks prior to the units termination date.

b. Equipment Support for RUF.

(1) Problem. Difficulties were encountered in obtaining the equipment (office machines, vehicles, weapons) required for the RUF.

(2) Lessons Learned. The procedures for obtaining RUF equipment support as found in USARV OPLAN 183-70 (U) are not responsive to the short lead-time experienced by the Brigade. The time between notification and standdown of the first major unit was very short (17 days). Further, the necessary experience factors for forecasting RUF operational concepts and requirements had not been established until well into the Brigade standdown. Consequently, the equipment support requirements were not fulfilled in accordance with standard procedures.

(3) Recommendation.

a. That residual support units for RUF be identified and tasked by USARV prior to the start of standdown, or

b. That equipment be made available by hand receipt from KEYSTONE assets turned-in by the standdown unit.

APPEXDIX 1 (Roll-up Force Manning Table) to ANNEX J (Roll-up Force)  
to 1st Brigade, 5th Infantry Division (Mech) After Action Report  
KEYSTONE ORIOLE (BRAVO)

<u>POSITION</u>	<u>RANK</u>	<u>NUMBER</u>
Commander	LTC	1
Executive Officer	MAJ	1
Command Group Senior NCO	CSM	1
S-1	CPT	1
Open Mess Custodian	CPT	1
Civilian Personnel Officer	1LT	1
Finance Officer	CPT	1
Cash Control Officer	CWO	1
Records Branch Chief	CWO	1
Personnel Action Chief	CWO	1
Administration NCO	E-7	1
Postal NCO	E-7	1
Finance Operations NCO	E-7	1
Pay Division Chief	E-7	1
Personnel NCO	E-6	1
Open Mess NCO	E-6	1
Civilian Personnel NCO	E-6	1
Personnel Specialist	E-5	2
Personnel Specialist	E-4	4
Clerk/Driver	E-4	6
Pay Clerk	E-4	1
Senior Disbursing Specialist	E-4	1
Open Mess Auditor	E-4	1
S-2	MAJ	1
Asst S-2	CPT	1
Special Agent	1LT	1
S-2 Admin NCO	E-7	1
Special Agent	E-5	1
Intelligence Clerk	E-4	2
S-3	MAJ	1
Asst S-3	CPT	1
Operations NCO	E-7	1
Operations NCO	E-6	1
S-4	MAJ	1
Engineer Officer	1LT	1
Transportation Officer	CPT	1
Food Service Auditor	CPT	1
Ammunition Officer	CPT	1
Property Book Auditor	CWO	3
Maintenance Forms Auditor	CWO	1
Food Service NCO	E-8	1
Supply NCO	E-7	1
Asst Auditor Property Book	E-7	1
Hold Baggage NCO	E-6	1
Movement Control NCO	E-6	1
Engineer NCO	E-5	1
Driver	E-4	2

ANNEX K (Historical Synopsis) to 1st Brigade, 5th Infantry Division's  
After Action Report KEYSTONE ORIOLE (BRAVO)

The First Brigade, Fifth Infantry Division, (the "Red Devil Brigade"), traces its history back to December 1917 when it was organized. May of 1918 the "Red Devils" were seeing action in the trenches of France and were credited with campaign participation in Alsace 1918, Lorraine 1918, St Mihiel, and Meuse-Argonne.

In World War II the 5th Division was serving the Allied cause as early as September 1941 when it was sent to Iceland to protect the island from invasion. The Division had been serving in Iceland when it was first committed to combat in July 1944 at Utah Beach. Initially assigned to the First Army, the Brigade contributed to the significantly crucial breakthrough in the St-Lo area. It soon passed to the control of General Patton's Third Army and accompanied it on its historic dash across France. The Division was awarded participation credit for Normandy, Northern France, Rhineland, Ardennes-Alsace, and Central Europe.

After reorganizing into a separate Brigade at Fort Carson, Colorado, the 1st Brigade landed at Quang Tri, Republic of Vietnam on 2 July 1968. Elements of the Brigade moved immediately from the landing area at Wunder Beach to Con Thien (later renamed Alpha 4) near the DMZ, where they joined forces with the 1st Marine Regiment to conduct operations in what was known as Leatherneck Square. The Brigade also conducted search and clear operations around the DMZ, denying the enemy the freedom of movement that he had enjoyed by defeating him in numerous sharp clashes. For these actions the "Red Devil" Brigade was awarded the Vietnamese Cross of Gallantry with Palm.

In the early part of 1969, elements of the Brigade conducted search and clear operations in and around Khe Sanh and the Laotian Border. The remainder of the year the Brigade conducted operations in and around this same area, where some of Vietnam's conflicts heaviest fighting occurred.

Throughout 1970, the "Red Devil" Brigade conducted programs of security and pacification in conjunction with the Regional and Popular Forces. The results of these operations made eastern Quang Tri Province a relatively pacified area. During this time, members of the Brigade proved instrumental in rescuing numerous civilians from unusually high floodwaters.

On 29 January 1971, the Brigade, reinforced with elements of the 101st Airborne Division (Airmobile) and the 23rd Infantry Division, spearheaded a drive to establish a major supply depot at Khe Sanh and to open Highway 9 from Dong Ha to the Laotian Border.

This period once again saw the Brigade heavily engaged by a determined and aggressive enemy. Despite the pressure being applied, the men of the Brigade coolly utilized their superior training and fire power to defeat the enemy.

In the months before deactivation the Brigade undertook operation Montana Mustang. Combat units of the Brigade conducted unilateral and combined operations with ARVN and Provincial Forces to detect and destroy enemy forces in Quang Tri Province and along the DMZ, to help protect the rice harvest in the lowlands, and to assist in the Vietnamization Program in Quang Tri Province.

Throughout its three year history in Vietnam, the 1st Brigade, 5th Infantry Division (Mechanized), has courageously carried on the fighting tradition that earned them the nickname the "Red Devils" so many years ago. The awesome responsibility of being the northernmost American unit in South Vietnam, guarding the DMZ and preventing an attack from the north, has once again proven the "Red Devils" competence to accomplish the mission, no matter what it is or where it may be.

For the Brigade's outstanding performance in South Vietnam it was awarded the Unit Citation Ribbon "Color of the Gallantry Cross with Palm", and the Fourragere "Color of the Gallantry Cross" on 7 August 1971.

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ANNEX L (Ceremonies) to 1st Brigade, 5th Infantry Division (Mech) After Action Report. KEYSTONE ORIOLE (BRAVO) (U)

1. SITUATION:

a. General: The provisions of this annex govern all battalion level or lower ceremonies occurring in-country.

2. MISSION: To conduct awards and farewell ceremonies for battalions upon standdown; to conduct awards and inactivation ceremonies for separate companies and detachments as applicable; to conduct Brigade farewell ceremony prior to redeployment.

3. CONCEPT OF OPERATIONS:

a. 1-11 Infantry, 1-61 Infantry (Mech), 1-77 Armor, 5-4 Arty and 75th Support Bn will conduct an awards - farewell ceremony the third day of standdown.

b. 1st Brigade, 5th Infantry Division (Mech) will conduct a farewell ceremony on 28 July 1971.

4. COORDINATING INSTRUCTIONS: Battalion designate project officers. Brigade project officers are CPT Camp and LT Scott, RD 32.

Appendices:

1. Battalion Awards/Farewell Ceremony

APPENDIX 1 (Battalion Awards/Farewell Ceremonies) to ANNEX L (Ceremonies)  
to 1st Brigade, 5th Infantry Division (Mech)

1. PURPOSE: This appendix establishes responsibilities and tasks for the conduct of Battalion Awards/Farewell Ceremonies.

2. GENERAL:

a. Except as otherwise provided each ceremony will be held during the third day of standdown, time to be announced.

b. Participating personnel will include:

- (1) CG, or DCO
- (2) Commander of Troops (COT) and staff.
- (3) Color Guard
- (4) Unit Commander (Host)
- (5) Persons to be decorated (Awards for valor, or Bronze Star or higher for achievement or service will be presented; approximately ten (10) individuals should be decorated.)
- (6) Companies will be massed.
- (7) Brigade Command Sergeant Major, and Bn Command Sergeant Major,

c. Rehearsals: There will be a rehearsal for the COT, staff, company CO's, guidon-bearers, color guard, and persons to be decorated one day prior to the ceremony. This time will be announced.

3. RESPONSIBILITIES:

a. Bde S3

- (1) Overall coordination and supervision of the ceremonies.
- (2) Provide general officer flag(s) as required.

b. Bde S1

- (1) Insure PIO provides appropriate news and photo coverage.
- (2) Coordinates with the Bn S1 to insure:

(a) Awards and citations are available to be read.

(b) That a synopsis of the unit history has been prepared to be read.

c. Bde Signal Officer

(1) Provide a primary and alternative public address system for the rehearsals and ceremonies.

(2) Provide a phonograph and records with Ruffles and Flourishes and the Vietnamese and American National Anthems.

d. Battalion Commanders will that:

(1) Maximum troop participation and that troop units are present for the ceremony.

(2) Provide an area to conduct the ceremony. Coordinate with the Bde S3 to insure area lay-out is correct.

(3) Provide personnel to assist in presenting awards, (Bn Command Sergeant Major).

(4) VIP and guest seating is available.

(5) That persons to be decorated are present for the ceremony, that citations and awards are read, and that awards are present for presentation.

4. COORDINATING INSTRUCTIONS:

a. Uniform will be jungle fatigues, jungle boots, stripped pistol belts, steel helmets with green camouflafe covers, and camouflafe bands.

b. Weapons will be carried at the discretion of the Battalion Commander. If carried, Officers will be armed with .45 cal pistol, EM with M-16 rifle (at sling arms).

c. Color Guard: Same as 4 a above plus standard color sling harness and M-16 rifles (at sling arms).

d. Sequence of Events: TAB A

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TAB A (Sequence of Events) to Appendix 1 (Battalion Awards/Farewell Ceremony) to Annex L (Ceremonies) to 1st Brigade, 5th Infantry Division (Mech)

1. The COT, Staff, and troops will be position 10 minutes prior to the beginning of the ceremony (time to be announced).

2. HONORS:

a. The reviewing party approaches the reviewing stand.

b. The COT and staff come to attention; COT faces about and commands "Battalion, ATTENTION. PRESENT ARMS". COT and staff execute present arms.

c. The salute of the COT is the signal for honors to be rendered. If honors are not appropriate, the reviewing officer returns the salute of the COT.

d. COT commands "ORDER ARMS".

3. Presentation of the Command:

a. COT commands: "Persons to be Honored and Colors CENTER (pause) MARCH". Staff executes a right face on the command "CENTER" and marches to the right a sufficient distance to provide clearance for colors on the command "MARCH", halts and faces left. On the command "CENTER", persons to be decorated execute right face. On the command "MARCH" they march forward to clear the right rear of the unit they are behind and then execute a column left, march six steps in front of the line of company commanders and execute a column left, halt in a position centered on the colors, and execute a right face. The commands are given by the last man in the file. On the command "MARCH", the colors march forward (seven steps) and halt one step in front of the line of company commanders.

b. The COT takes his post five steps in front of, and centered on, the leading element.

c. COT commands (over shoulder): "PERSONS TO BE HONORED AND COLORS, FORWARD MARCH". COT commands: "DETACHMENT, HALT" when six steps in front of reviewing stand. All ranks maintain five steps interval between ranks.

d. COT salutes reviewing officers and reports: "SIR, THE PERSONS TO BE HONORED. AND COLORS ARE PRESENT".

e. Reviewing officer returns salute and directs: "PRESENT THE COMMAND".

f. COT moves around the right of colors and assumes his position in front of and centered on his staff.



g. COT commands: "PRESENT ARMS", faces about and commands, "DETACHMENT PRESENT ARMS", he and his staff come to present arms with the detachment.

h. RVN and US National Anthems are played.

i. COT commands "DETACHMENT, ORDER ARMS". The staff executes order arms. COT faces about and commands: "ORDER ARMS AND PARADE REST". The COT faces about and commands himself and his staff to parade rest.

#### 4. AWARDS:

a. The reviewing party advances by the most direct route to the right front of the line of persons to be honored. A narrator reads the citation and pauses between citations to permit the reviewing officers time to pin the medal on the person being decorated. When the last award has been presented, the reviewing party returns to their post.

b. The COT then commands: "DETACHMENT PARADE, REST".

c. History of the unit is read by the narrator.

d. Farewell remarks are made by the reviewing officer.

e. Upon completion of the remarks the COT brings the staff and detachment to attention. The COT faces about and commands: "BATTALION, ATTENTION". The COT faces about and commands: "DETACHMENT POST, (pause) MARCH". On the command "Post", persons being honored execute a right face, and on the command "March" they march forward executing two column lefts and on line six steps to the left of the reviewing officer, halt and execute a left face. The commands "Halt" and "Left face" are given by the last man in the file. Also on the command "Post", the colors execute reverse march. On the command "March" they return to their original post.

f. As the colors pass their position, the COT marches the staff back to the center of the field, and faces them to the right. When the colors are in position the COT salutes and reports, "SIR, THIS COMPLETES THE CEREMONY". The reviewing officer returns the salute. The COT brings the Battalion to parade rest and waits the departure of the reviewing party.

g. Upon departure of the reviewing party the COT brings the Battalion to attention and directs the unit commanders to "TAKE CHARGE OF YOUR UNITS".

ANNEX M (After Action Report - 1st Bn 77th Armor) to 1st Brigade, 5th Infantry  
Division (Mech) After Action Report KEYSTONE ORIOLE (BRAVO)

DEPARTMENT OF THE ARMY  
Headquarter, 1st Battalion, 77th Armor  
APO San Francisco 96477

20 July 1971

AVBL-HA

SUBJECT: After Action Report - 1st Bn 77th Armor Standdown

Commanding General  
1st Bde, 5th Inf Div (M)  
ATTN: S3 (AVBL-RCC)  
APO San Francisco 96477

1. The 1st Bn, 77th Armor was placed on "standdown" status on 1 July 1971 with instructions to be at zero strength and equipment by 21 July 1971. On 1 July 1971 all companies were in home station, Quang Tri Combat Base, RVN except Company C which was at Fire Support Base C2 under operation control of the 1st Bn 61st Inf (M). Company C returned to battalion control on 2 July 1971.

2. The guidance given this battalion in preparation for standdown generally followed these in priority:

a. The Battalion would turn-in equipment (less post camp and station property) to the Keystone Battalion (92d Composite Bn) in Da Nang on 6-15 July.

b. Personnel would outprocess through the 1st Bde, 5th Inf Div (M) Replacement Detachment in Quang Tri. Emphasis was to be placed on redeploying as many people as possible as soon as possible.

c. Any equipment that could be turned-in before 6 July 1971 should be turned-in to Keystone in Da Nang as soon as possible.

d. The Battalion had to remain operational until 1 July 1971.

e. The Quang Tri Combat Base bunker line commitment would remain in effect until 130700 July 1971.

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ANNEX M (After Action Report - 1st Bn 77th Armor) to 1st Brigade, 5th Infantry Division (Mech) After Action Report KEYSTONE ORIOLE (BRAVO)

f. All personnel rosters, giving reassignment preferences and availability dates as of 1 July were due to Bde NLT 3 July. All funds, Unit and Domestic Hire must be closed out 1 Jul 71.

3. It should be noted that several of the standdown requirements are interdependent, e.g. transfer personnel as soon as possible while retaining sufficient personnel to perform the manual labor tasks required to standdown.

4. The general scheme used by this Battalion was as follows:

a. Personnel being reassigned to CONUS or ETS would be made available first. In-country transfers would be retained to perform those duties requiring any great time. In this regard the Battalion was fortunate in that the breakout of these two categories of personnel, in-country transfers versus DEROS, was approximately 50%.

b. The vehicle deadline rate was reduced to the minimum possible in order to minimize the movement of vehicles to Da Nang. This goal was achieved, but the extended commitment of Company C made it difficult. (Company C did not return until 2 July 1971 and on 1 July 1971 lost two M48A3 tanks to enemy mines.)

c. The Battalion Staff was reorganized along functional lines keyed to standdown. The S3 section was denuded of personnel, retaining only those personnel required to close out the administration aspects of the section and prepare the march plans and graphs required for the convoys that would transport the equipment to Da Nang. All officers in S2 and S3, except the S3 himself, were placed at the disposal of the S4 with the basic idea of having a pool of Reports of Survey Officers. As it turned out, they were not needed on a full time basis and were used on special projects. Line company platoon leaders were also used in this capacity. This left two officers in each Company, the Commander and Executive Officer.

d. Two types of convoys were to be sent to Da Nang, track and wheel. The track vehicles marched to Tan My, on the confluence of the Perfume River with the South China Sea, and these loaded aboard landing craft (LST and YFU) for shipment to Da Nang. The wheel convoys would road march south along QL 1 to Da Nang. The company commanders would take his own track convoy, and other officers were readied to command the wheel vehicle convoys.

5. Basically, during actual turn-in at Keystone the Battalion was split with part in Da Nang and part in Quang Tri. The Battalion Commander remained in Quang Tri to supervise the departure of convoys for Da Nang, turn over of PC&S property, and the outprocessing of personnel. He made several liaison units to Da Nang to observe the equipment turn-in. The Battalion Executive Officer was sent to Da Nang where he supervised the arrival of convoys, equipment turn-in, and return of personnel to Quang Tri.

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6. The first track convoy departed Quang Tri on 4 Jul 71 and was scheduled for arrival in Da Nang on 5 Jul. One track convoy per day for three days were to follow. The order of convoys was Co B, Co A, Co D, Co C with HHC vehicles integrated into all four. The first wheel convoy departed on 5 July with two more scheduled to follow on 9 and 11 July. These wheel convoys transported all unit TOE equipment and had to be augmented with 12 ton S&P's.

7. The Battalion organization in Da Nang was initially designed with the Motor Officer and a sergeant at the SIPP to supervise and assist the turn-in of single items and the property book officer (PBO) and a 15 man detail to turn-in equipment at the MIPP. It soon became obvious that the MIPP was woefully undermanned. Therefore, one of the Bn liaison officers was placed in charge of the MIPP and his detail was increased until at one point it consisted of 115 men. The PBO was charged with the supervision of the administrative aspects of property accountability.

8. The turn-in of single items to the SIPP was accomplished smoothly. Three days were lost due to two typhoons which closed the SIPP and prevented track convoys 2, 3 and 4 and one wheel convoy from arriving as scheduled. However, under the supervision of the respective company commanders no difficulty was experienced. A total of 4 track vehicles were deadlined when they arrived in Da Nang, 2 VTR's and 2 tanks. A transportation problem existed at Keystone in that the SIPP was 7 miles from the MIPP and 8 miles from the troop billets. Four trucks were required for troop transportation. Organic trucks were used and were not turned-in until the very end of the turn-in period.

9. Although various type sample items had been turned-in early to gain experience for the turn-in procedures, turn-in of the multiple items was not as smooth as was SIPP items. Some confusion was evident when it was learned that items usually accounted for by serial number, such as weapons, were not turned-in by serial number, while communications equipment, not normally serial number significant, were to be accounted for by serial number. Communications equipment serial numbers were not matched against property book, but were compared with the TAMMS paper work.

10. Problem areas:

a. Return transportation from Da Nang to Quang Tri. The Battalion had made plans to use regularly scheduled USAF aircraft flights from Da Nang to Quang Tri to return its personnel. In this regard, preprinted travel orders, requiring only the individual's name, rank and SSAN were prepared. However, it became obvious that this method was unresponsive and unreliable. The maximum time before departure from Da Nang that an individual's release was certain was 24 hours. The best solution turned out to be the use of CH47 Helicopters.

b. Release of personnel. Because the exact turn-in dates could not be determined, the availability dates for personnel shipment from the Battalion

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were not always met. Due to the weather delays certain personnel were to ship-out before the Battalion was prepared to release them. Where the individual's loss was too significant, he was simply not released. This caused confusion and concern in higher headquarters but could not be avoided. No real solution appears possible to preclude this from happening in other units yet to standdown.

c. Control of Personnel during Out-processing. It was determined during the first few days of standdown that more stringent control measures would have to be taken to control the processing and movement of individuals to the Replacement Detachment. A Battalion out-processing SOP was published with provisions for establishing a Battalion Out-processing Center under the direct control of the Battalion CSM. Representatives from the battalion S1, S2, and Aid Station manned the out-processing center, and a final check of the individuals clearance records and personal appearance was made the day before he was scheduled to depart the Battalion. This method proved quite effective in minimizing confusion on shipping day, and also centralized the control of battalion assets for out-processing. Additional control was provided by having a senior NCO accompany each vehicle, and a head-count was made before the vehicle departed the battalion area and after it had arrived at the replacement center.

d. Mail Delivery. A significant morale problem could have developed from the lack of mail delivery during the standdown period. Individuals did not fully realize that all mail had been cut off on D-5. This date was too early in view of the extended standdown period - 21 days. It is recommended that in future redeployments mail be processed and delivered to the unit until at least 50% of the standdown period is completed.

FOR THE COMMANDER:

s/Vincent L Sporcic  
VINCENT L. SPORCIC  
CPT, Armor  
Adjutant

ANNEX N (After Action Report - 1st Bn 11 Inf) to 1st Brigade, 5th Infantry  
Division (Mech) After Action Report KEYSTONE ORICLE (BRAVO)

DEPARTMENT OF THE ARMY  
1st Battalion, 11th Infantry  
APO San Francisco 96477

29 July 1971

AVBL-F-C

SUBJECT: Redeployment After Action Report

Commanding General  
1st Bde, 5th Inf Div (M)  
ATTN: S-3 Admin  
APO San Francisco 96477

1. REFERENCE: OPORD 183-70 (U)

2. PURPOSE: To describe the procedures and activities employed by the 1st Battalion, 11th Infantry, during the period 11 July to 03 August 1971 in preparation for and during redeployment.

3. GENERAL:

a. Task Organization:

HHC/1-11	C/1-11
A/1-11	D/1-11
B/1-11	E/1-11

b. Commanders And Principal Staff:

BN CO	LTC Albert D. Neely
BN XO	MAJ John D. Shannon
S-1	CPT Richard J. Blaser
S-2	CPT John E.M. Layton
S-3	CPT Perry L.M. Monchilov
S-4	CPT Robert V. Pierce
A Co CO	CPT Edgar Murrell
B Co CO	CPT Elvin J. Beasley
C Co CO	CPT Ronald A. Clayton
D Co CO	CPT Willie L. Ruffin
E Co CO	CPT Mark V. Dickenson

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c. Mission:

(1) The 1-11 Inf conducts administrative, logistical and operational activities during the period 11 July to 20 July 1971 in preparation for the battalion redeployment at CAMP ROBERTS, QUANG TRI COMBAT BASE, on 21 July 1971.

(2) The 1-11 Inf is to provide perimeter defense on the combat base bunker line during the period 11 July thru 26 July 1971.

(3) The 1-11 Inf conducts operations in AO RED during the period 12 July to 20 July 1971.

4. DESCRIPTION OF ACTIVITIES:

a. Administrative, logistical and operational activities conducted by 1-11 Inf in preparation for and during redeployment can be categorized as those performed prior to standdown (11 July - 20 July), and those performed during standdown (21 July - 03 August).

b. Preparation Prior To Standdown:

(1) Administrative Activities:

(a) Upon receipt of OPLAN 183-70 (U) for the battalion's redeployment, specific tasks to be accomplished prior to redeployment were identified and tentative schedules were planned.

(b) By the time the battalion returned to CAMP ROBERTS in preparation for redeployment, all forms and rosters required for out-processing, such as clearance papers and awards rosters, had been completed. Also completed were rosters listing the following special categories of personnel:

Hospitalized Personnel  
Conduct and Efficiency  
Personnel Authorized R&R  
Pay Request on DEROS and PCS  
Key Personnel

(2) Logistical Activities:

(a) After identifying the specific tasks to be accomplished, the logistical staff section was set up to organize and supervise the battalion's equipment and weapons inspection teams. In addition, the necessary documentation that was going to be needed during standdown was prepared. These included: 2404 (TI sheets), 562 (Scram classification sheets), 563 (missing parts statements), 2408 (equipment transfer records), and 2765-1 (turn-in documents required for equipment processing).

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(b) By the time the battalion started standdown, 100% of the required documentation had been completed. Non-mission essential or excess equipment had been identified and segregated and subsequently turned-in early. An on site reconnaissance of the turn-in facilities at DA NANG, to include observation of procedures, standards and problem areas associated with equipment turn-in, was conducted by personnel designated to process the battalion's equipment.

(c) In addition to the above, the following portions of major items of equipment had been turned-in prior to 21 July:

<u>ITEM</u>	<u>% TURNED-IN</u>
Mobility	38%
Fire Power	08%
COMMEL	61%
Spec Pur	39%
PC & S	43%
VARP Loan	02%
Conex	03%
TA 50-901	100%
CI V Basic Load	100%
C-Ration Basic Load	00%
ENSURE	40%
Project 972	00%
Other	69%

(3) Operational Activities: One company conducted operations in AO RED from 12 July thru 20 July 1971.

c. Preparation During Standdown:

(1) Administrative Activities:

(a) Personnel actions required for redeployment, as listed in inclosure 1, were completed on or prior to the dates indicated in inclosure 1. Daily briefings were conducted and the CO, staff as well as key personnel were kept abreast of redeployment activities. Everyone was made aware of problem areas encountered and coordinated efforts were made towards insuring that all required actions were completed on schedule.

(2) Logistical Activities:

(a) During the standdown, equipment and weapons were prepared for turn-in by removing carbon, dirt and rust. Through command emphasis and daily inspections the equipment and weapons were brought to a high state of readiness in preparation for turn-in.



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(b) As equipment was prepared, prescheduled scrams were arranged, necessary turn-in documents were prepared, and pre-scheduled turn-in of equipment at DA NANG was accomplished. Successfully utilizing this procedure during standdown the battalion was able to comply with the standdown schedule.

(c) An amnesty yard was established by the S-4 in the S4 area, where any excess items of equipment were deposited without any questions asked. This discouraged the personnel from having to hide or otherwise try to dispose of any excess equipment other than through normal channels.

(3) Operational Activities: During standdown, Operational Activities centered on the following:

(a) Implementing the battalion's base defense commitment.

(b) Preparation for and conduct of final ceremony.

(c) Preparation of Combat After Action Report OPOD 3-71  
(MONTANA MUSTANG).

(d) Preparation of operational report, lessons learned, for period  
1 May through the completion of redeployment activities.

(e) Redeployment After Action Report.

(f) Disposition of classified documents and debriefing of personnel  
having access to classified materials.

(g) Disposition of files.

(h) Registering of war trophies.

(i) Continued to augment Brigade with radar sets during the period  
26 July thru 30 July 1971.

FOR THE COMMANDER:

s/Richard J Blaser  
RICHARD J. BLASER  
CPT, Infantry  
Adjutant

1 INCL:

1 - Schedule of events for standdown

ANNEX N (After Action Report - 1st Bn 11 Inf) to 1st Brigade, 5th Infantry Division (Mech) After Action Report KEYSTONE ORIOLE (BRAVO)

SCHEDULE OF EVENTS FOR STANDDOWN

3 July 1971:

1. Start furnishing 21 guards for G Sector

ACTIONS:  
S-1

9 July 1971:

2. Companies report Hospitalized personnel to Bn S1
3. Inventory and pack personal property of hospitalized personnel.

Company  
Company

10 July 1971:

4. Service Awards and Achievement Awards due to Bn S1
5. After Action Report of Operation Montana Mustang due to Bn S3
6. Company A assumes responsibility for Foxtrot Sector and Golf (-)
7. Company E assumes responsibility for ASP and ambushes.

Company  
Company &  
Staff

11 July 1971:

8. Roster of personnel authorized R&R during standdown due to Special Services.
9. Move off of FSB Anne
10. Turn in SOI's.
11. Shakedown Inspection of all personnel and buildings
12. Company D moves to AC Red

S-1  
  
S-3  
Commo  
Company (-D)

12 July 1971:

13. R&R's and 7 day leaves cancelled. Those on R&R and leave return on completion of absence.
14. Showdown Inspection - 100%
15. Check for ID Cards and Dog Tags

Companies (-D)  
Company (-D)

14 July 1971:

16. Transfer Basic Load of C Rations to operational load

S-4

15 July 1971:

17. Inventory and Inspect PCS Property Book Completed
- 18 July
18. Pay Troops
19. Complete pay action forms and turn to Bn S1
20. Complete Personal Actions Forms and turn in to S1
21. Audit Unit Fund
22. Terminate Scouts

S-4  
  
Pay Officer  
Company (-D)  
Company (-D)  
Bn XO  
S-5

16 July 1971:

23. Turn in Conduct and Efficiency rosters to Bn S1
24. Company C assumes responsibility for Foxtrot and Golf (-) Sector
25. Cut-Off letter mail to 1st Bn, 11th Inf

Company  
S-3  
  
Bde APO

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to Bn S  
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mess equi  
53. Turn  
  
27 July 19  
4. Convo.

ANNEX N (After Action Report - 1st Bn 11 Inf) to 1st Brigade, 5th Infantry  
 Division (Mech) After Action Report KEYSTONE ORIOLE (BRAVO)

Schedule of Events for Standdown (Continued)

ACTIONS:  
 Company D

20 July 1971:

26. Shakedown Inspection upon return to Camp Roberts

21 July 1971:

27. Standdown begins HHC  
 28. Notify hooch-maids of termination on 31 July S-1  
 29. Investigations complete S-2  
 30. War trophies registered A Co  
 31. Company A assumes responsibility for Golf Sector B Co  
 32. Company B assumes responsibility for Delta Sector C Co  
 33. Company C assumes responsibility for Foxtrot Sector D Co  
 34. Company D assumes responsibility for Echo Sector E Co  
 35. Company E assumes responsibility for ASP and recon mission D Co  
 36. Showdown Inspection of Company D

22 July 1971:

37. Turn-in class IV supplies to BSO S-4  
 38. Turn-in excess TA-50 to Bn S-4 Company  
 39. Prepare loading plans for convoy to Da Nang S-4

23 July 1971:

40. Rehearsal for Farewell Ceremony at 1500 S-3  
 41. Transfer publications and files to Bde AG S-1  
 42. Request transportation for convoy S-4

24 July 1971:

43. Farewell Ceremony at 1100 hours S-3  
 44. Complete turn-in of MTOE, VARP Loan, ensure equipment to Bn S-4 Company

25 July 1971:

45. Property Book Detail moves to Da Nang S-4  
 46. Documentation for turn-in complete S-4  
 47. Pick-up equipment for Guard commitment from D-75 S-4

26 July 1971:

48. Submit redeployment after action report information to Bn S-3 Company&Staff  
 49. Submit input for ORLL to Bn S-3 Company&Staff  
 50. Load vehicles for convoy to Da Nang S-4  
 51. C700 turn-in 2 ea 4.2 mortars E Co  
 52. Close Mess Halls after noon meal and clean and turn-in mess equipment S-4  
 53. Turn-in MTOE and TOA equipment to Bn S-4 S-4

27 July 1971:

54. Convoy to Da Nang S-4

ANNEX N (After Action Report - 1st Bn 11 Inf) to 1st brigade, 5th Infantry  
 Division (Mech) After Action Report KEYSTONE ORIOLE (BRAVO)

Schedule of Events for Standdown (Continued)

	<u>ACTIONS:</u>
<u>28 July 1971:</u>	
55. Turn-in of Medical and COMSEC equipment complete	S-4
<u>29 July 1971:</u>	
56. Relinquish bunker line committment and return borrowed equipment to 75th Support Battalion	Company (-HHC)
<u>30 July 1971:</u>	
57. Turn-in of accountable forms to Bn S-1 completed	Company
58. Complete turn-in of multiple items to Keystone	S-4
59. Turn-in A&R equipment to A&R Officer 1LT Judge	Company
<u>31 July 1971:</u>	
60. Pay Hootch maids	Co HHC
61. Take Hootch maids to CPO and turn-in passes	Co HHC
62. Terminate film accounts	S-1
63. Close Bn Post Office	S-1
64. Close open mess clubs	S-1
65. Completion of turn-in of single items to Keystone	S-4
66. MIPP detail returns to QTCB for outprocessing	S-4
<u>1 August 1971:</u>	
67. Dispose of Classified Material	S-2
68. Security debriefings completed	S-2
69. Submitt ORLL and after action report to Bde	S-3
70. SIPP detail returns to QTCB for outprocessing	S-4
<u>2 August 1971:</u>	
71. Turn-in pets (Complete)	Company
<u>3 August 1971:</u>	
72. Complete turn-in of post, Camp and Station Property	S-4
73. Complete Return of borrowed property to 75th Support Battalion	S-4
74. Complete turn-in of Class I supplies	S-4
75. CI inspection of buildings	S-2, Co HHC
76. Close out and turn-in property book	S-4
77. Inventory and turn over buildings to PA&E	Co, HHC
78. Submitt unit disposition report	S-1
79. Zero morning reports	S-1
80. Turn over Security of Camp Roberts to Sector Commander	S-3

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 1-BDE  
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